



Meeting: Haringey Strategic Partnership

Date: 25 March 2010

Report Title: Grant Thornton – Review of Partnership Working in Haringey

Report of: Wayne Longshaw, Assistant Chief Executive, Policy, Performance and Communications, Haringey Council

Purpose

1. To present the findings of a review of partnership working undertaken by Grant Thornton.

Summary

2. 1. Grant Thornton have undertaken an audit which looked at the relationship between the Council, the PCT and other local strategic partners and focused specifically on the quality of partnership working and shared governance arrangements. The audit was carried out between November 2009 and February 2010. Members of the Board and theme Boards were invited to contribute to the audit by completing a questionnaire.

2.2. The audit included a detailed focus, known as a “tracer”, on a specific area. The aim being to establish whether partnership working practice in this area reflects wider arrangements and best practice across the Local Strategic Partnership (LSP).

2.3 The review report will provide supporting evidence for the 2009/10 Comprehensive Area Assessment process, including the Use of Resources (UoR) for both the Council and the PCT. The final report is attached as an appendix.

2.4 The Board will be aware that the Performance Management Group has undertaken its own review of the HSP working arrangements and this has been co-ordinated with Grant Thornton. Many of the recommendations in the action plan are already being taken forward. The Council and Partners will work towards completing the actions in 2010/11.

Legal/Financial Implications

3. The review was jointly funded and contained within the 2009/10 audit plans of the Council and the Primary Care Trust, Haringey NHS.

Recommendations

4. That the Board endorse the report and the twelve management actions contained in the action plan.

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Background

5.1 The Audit of partnership working was undertaken in response to a national study and toolkit for local strategic partnerships (LSPs) published by the Audit Commission titled [Working Better Together](#). The study concluded that most LSPs are evolving and maturing, but that there is a wide variation in the quality of partnerships, and their ability to deliver intended outcomes. The review makes use of the methodology set out in this study.

5.2 In undertaking this audit, Grant Thornton is seeking to achieve the following:

- to assess whether partners are working together effectively to maximise value from combined resources;
- to stimulate improvements to partnership working practice within client organisations; and
- to provide supporting evidence for the 2009/10 Comprehensive Area Assessment process, including UoR conclusion.

5.3 Effective partnership working is a theme throughout the new CAA framework, and as such the review report will provide supporting evidence for the 2009/10 CAA process, including the UoR for both the Council and the PCT.

Use of Appendices

Appendix 1 - Grant Thornton – Review of partnership working, March 2010.